

DIVIDEND DISTRIBUTION POLICY

As adopted by the Board of Directors ("**Board**") of INOX Air Products Limited ("**Company**") on September 28, 2026.

The Dividend Distribution Policy (the "**Policy**") applies to the distribution of dividend by the Company in accordance with Regulation 43A of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("**SEBI Listing Regulations**"), as amended. The Policy will regulate the process of declaration of dividend as per the provisions of the Companies Act, 2013, as amended, read with the relevant rules made thereunder (the "**Act**"), in along with the internal policy of the Company for utilisation of retained earnings for future growth of the Company.

DEFINITIONS

The terms referred to in the Policy will have the same meaning as defined under the Act and the SEBI Listing Regulations.

OBJECTIVE AND PHILOSOPHY

The Policy establishes the principles to ascertain amounts that can be distributed to equity shareholders as dividend by the Company as well as enable the Company to strike balance between pay-out and retained earnings, in order to address future needs of the Company.

The objective of this Policy is to reward its shareholders by returning a portion of its profits after retaining sufficient funds for growth of the Company thus maximizing shareholders' value.

The Policy sets forth the broad principles for guiding the Board and the management in matters concerning declaration and distribution of dividend, with a view to ensure fairness, transparency, sustainability, and consistency in the decision for distributing profits to shareholders.

The Company believes that driving growth creates maximum shareholder value. Thus, the Company would first utilize its profits *inter alia* for working capital requirements, capital expenditure to meet expansion needs, reducing debt from its books of accounts, earmarking reserves for growth opportunities and thereafter distributing the surplus profits in the form of dividend to the shareholders.

The Policy shall broadly specify the external and internal factors including financial parameters that shall be considered while declaring dividend and the circumstances under which the shareholders of the Company may or may not expect dividend and how the retained earnings shall be utilized, etc.

FINANCIAL, INTERNAL AND EXTERNAL PARAMETERS FOR DECLARATION OF DIVIDEND

The Company shall comply with the relevant statutory requirements that are applicable to the Company in declaring dividend or retained earnings. Generally, the Board shall determine the dividend for a particular period based on available financial resources, business requirements and taking into account optimal shareholder return, and other parameters described in this policy. The Board may in extraordinary circumstances, deviate from the parameters listed in this policy.

Dividend pay-out would also be subject to profitability under standalone financial statements of the Company and while determining the nature and quantum of the dividend pay-out, the Board would take into account the following factors, including:

Financial Parameters and Internal Factors-

- Operating cash flow of the Company;
- Profit after tax during the year and Earnings Per Share (EPS);
- Working capital requirements;
- Capital expenditure requirement;
- Expansion of existing business and entry into new lines of business ;
- Likelihood of crystallization of contingent liabilities if any;
- Additional investment in subsidiaries and associates of the company including acquisitions;
- Upgradation of technology and physical infrastructure;
- Debt levels and cost of borrowings.

External Factors:

- Industry Outlook and Economic environment;
- Capital markets;
- Global conditions;
- Statutory provisions and guidelines;
- Dividend pay-out ratio of competitors;
- Changes in tax laws from time to time;
- Changes and outlook in market, prices, demand and supply position of the principal products of the Company.

CIRCUMSTANCES UNDER WHICH THE SHAREHOLDERS OF THE COMPANY MAY OR MAY NOT EXPECT DIVIDEND

The shareholders of the Company may not expect dividend in the following circumstances, subject to discretion of the Board, including:

- Proposed expansion plans, renovations and upgradations requiring higher capital allocation;
- Decision to undertake any acquisitions, amalgamation, merger, joint ventures, new product launches etc. which requires significant capital outflow;
- Requirement of higher working capital for the purpose of business of the Company;
- Debt obligations;
- Proposal for buy-back of securities;
- Retain its profit for future growth;
- In the event of loss or inadequacy of profit.

UTILIZATION OF RETAINED EARNINGS

The Board may retain its earnings in order to make better use of the available funds and increase the value of the stakeholders in the long run. The decision of utilization of the retained earnings of the Company shall be based on the following factors including:

- Market expansion plans;
- Declaration of dividend;
- Diversification of business;
- Long term strategic plans for growth;
- Replacement of capital assets;
- Such other criteria as the Board may deem fit from time to time.

PARAMETERS TO BE ADOPTED WITH REGARD TO VARIOUS CLASSES OF SHARES

Since the Company has issued only one class of equity shares with equal voting rights, all the members of the Company are entitled to receive the same amount of dividend per share. The Policy shall be suitably revisited at the time of issue of any new class of shares depending upon the nature and guidelines thereof.

DISCLOSURES

The Policy shall be disclosed in the annual report and on the website of the Company i.e., at www.inoxairproducts.com

POLICY REVIEW AND AMENDMENTS

The Board may review, amend, abrogate, modify, or revise any or all provisions of this Policy from time to time. However, amendments in the Act or in the SEBI Listing Regulations shall be deemed to be incorporated in this Policy and shall be binding.

DISCLAIMER

The Policy does not constitute a commitment regarding the future dividends of the Company, but only represents a general guidance regarding dividend policy.

The statement of the Policy does not in any way restrict the right of the Board to use its discretion in the recommendation of the dividend to be distributed in the year and the Board reserves the right to depart from the Policy as and when circumstances so warrant.

Given the aforementioned uncertainties, prospective or present investors are cautioned not to place undue reliance on any of the forward- looking statements in the Policy.